

DD/S 72-1183

72-754/3
DD / S REGISTRY

FILE *Training*

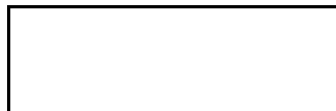
24 March 1972

MEMORANDUM FOR : Deputy Director for Support
SUBJECT : Information Science Center

1. OK. I understand that \$100,000 - \$200,000 will have to be reprogrammed to OTR in FY '73. The precise amount and funding arrangements, including source, will have to await future developments, including Congressional approval of our FY 1973 budget.

2. During the interim period until FY '74, I would expect substantial effort to ensure that CIA profits in training content and selection of students from its contribution; this is the interest which stimulated my first remarks in my memorandum of 14 January 1972, para. 2 e, on this subject. Please include reference to this point in your annual training report.

STAT



W. E. Colby
Executive Director-Comptroller

cc: D/TR w/14 Jan memo (DD/S 72-0197) on 28 March 1972.

DD/S REGISTERS

FILE

Training

72-2011

DD/S 72.0197

14 January 1972

MEMORANDUM FOR: Director of Training

THROUGH : Deputy Director for Support

SUBJECT : Management Training

JAN 1972

STAT

1. Thank you for this truly excellent survey of our management training. I believe the discussion during our January 11th meeting launched us in a direction responding not only to this report but to the one from the Director of Personnel on executive development and your own on the Senior Seminar. I suggest we include all three of these in the consideration you are giving to more thorough integration of our training and personnel development efforts pursuant to that conversation.

2. Meanwhile, may I offer a few specific comments on some of the points raised in the attached.

a. We have indeed exposed a lot of our officers to management training, as indicated by Attachment B. However, I am somewhat concerned at the disproportionate use these courses have had among the various directorates. As we discussed, could we better integrate our management training into a standard track of courses so that it becomes an element of institutional development of managers rather than a separate course which attracts and trains people more or less independently of their responsibilities and careers. In other words, don't we need fewer courses rather than more, focused more clearly at a particular level of career development?

b. We need some conscious exposure to leadership principles and techniques, as well as to management control mechanics (including but by no means limited to ADP), and the very good work you have developed on management planning.

c. I thoroughly agree with your conclusion that we do better to train our own managers than try to squeeze them into business-oriented courses.

SECRET

Excluded from automatic
downgrading and
declassification

d. I would be an interested recipient of the views of participants in the Managerial Grid, particularly the feedback you get from people about management problems in the Agency.

e. At the bottom of page 5, a fact: Since we have sent all of about twenty people to the DIA Center, I hardly think this satisfies our requirements of training in information science. We obviously have a problem of increasing our comprehension of this "language" among our personnel. I would be interested in your views on how this might be done.

3. With respect to the future:

a. Management Emphasis: Agree, but exhortations once a month are not apt to be of much more value than those once a year. As we discussed, I think we need some sanctions to ensure the exposure of the people who need it to management training.

b. More courses: Here I doubt it. Rather than a wider variety of courses, as indicated above I believe we need to integrate management more into our regular educational track as inherent elements of the courses they automatically take.

c. Senior officers: Amen. I would like to see some thoughts on a short special seminar for some of our most senior officers, including some exposure to concepts and a great deal of discussion on how they can use some of the management tools we have available and how we expect them to do so.

4. When you finish your review of this subject, I would be most interested in further discussions.



25X1

W. E. Colby

Executive Director-Comptroller

Attachments:

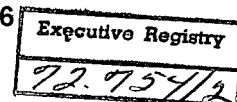
Memo dtd 3 January 1972 to ExDir from DTR,
"Management Training"
Management Training Charts

ExDir/WEC:blp/sfc

Distribution: Approved For Release 2003/04/29 : CIA-RDP84-00780R005000010002-6

O - Addressee 1 - DDS

ROUTING AND RECORD SHEET				STAT
SUBJECT: (Optional) Information Science Center				
FROM: Deputy Director for Support <div></div>		EXTENSION	NO. STAT	
			DATE 21 MAR 1972	
TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. Acting Director of Training <div></div>	21 Mar 71			
2. STAT				
3. <div></div>				
4. <div></div>				
5. Director, PPB <div></div>	21 Mar			
6. <div></div>				
7. Executive Director-Comptroller <div></div>	22 Mar 71			
8. <div></div>				
9. <div></div>				
10. <div></div>				
11. <div></div>				
12. <div></div>				
13. <div></div>				
14. <div></div>				
15. <div></div>				



DD/S 72-1053

21 MAR 1972

FPB 72-0379

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Information Science Center

1. The attached memorandum to the Deputy Director, Defense Intelligence Agency has been prepared in accordance with understandings reached during and subsequent to the meeting in your office on 14 February.

2. Current indications are that NSA will furnish one faculty member and that DIA will carry one faculty member until next fall when he retires. We now have two DD/S&T employees assigned to the Center as instructors and DD/S&T has agreed to let them remain as now assigned. The Office of Training is providing a case officer who will set up the school and direct it during its formative stages. Until permanent arrangements can be made I will provide for two clerical employees from within the Support Directorate's present contract ceiling. This arrangement should permit us to get started immediately with seven personnel against an established total requirement of eight.

3. We will need no additional FY 72 funds. We project a maximum FY 73 requirement of \$100,000 - \$200,000.

4. After some revision, we expect to continue the existing two basic courses for Agency and Intelligence Community personnel. Development of a new course concerned with Indications and Warnings should start soon after our takeover of the facilities. Following this we will examine internal CIA requirements looking toward development of a CIA training capability in FY 74 on CIA property for Agency students and possibly for a few other Intelligence Community students.

5. DIA is to continue to provide the required physical facilities including space, operating equipment, and security and maintenance services. DIA is expected to bear the indirect support costs of approximately \$54,000 during FY 73.

6. I recommend your signature on the attached letter to General Philpott.



John W. Coffey
Deputy Director
for Support

STAT

Attachment

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Information Science Center

FROM:

Deputy Director for Support

EXTENSION

NO.

DATE

21 MAR 1972

STAT

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. Acting Director of Training

21 Mar 72

2.

STAT

3.

4.

5. Director, PPB

21 Mar 72

6.

7. Executive Director-Comptroller

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DD/S 72-1053

21 MAR 1972

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Information Science Center

1. The attached memorandum to the Deputy Director, Defense Intelligence Agency has been prepared in accordance with understandings reached during and subsequent to the meeting in your office on 14 February.
2. Current indications are that DIA will furnish one faculty member and that DIA will carry one faculty member until next fall when he retires. We now have two DD/S&T employees assigned to the Center as instructors and DD/S&T has agreed to let them remain as now assigned. The Office of Training is providing a case officer who will set up the school and direct it during its formative stages. Until permanent arrangements can be made I will provide for two clerical employees from within the Support Directorate's present contract ceiling. This arrangement should permit us to get started immediately with seven personnel against an established total requirement of eight.
3. We will need no additional FY 72 funds. We project a maximum FY 73 requirement of \$100,000 - \$200,000.
4. After some revision, we expect to continue the existing two basic courses for Agency and Intelligence Community personnel. Development of a new course concerned with Indications and Warnings should start soon after our takeover of the facilities. Following this we will examine internal CIA requirements looking toward development of a CIA training capability in FY 74 on CIA property for Agency students and possibly for a few other Intelligence Community students.

ADMINISTRATIVE - INTERNAL USE ONLY

5. DIA is to continue to provide the required physical facilities including space, operating equipment, and security and maintenance services. DIA is expected to bear the indirect support costs of approximately \$54,000 during FY 73.

6. I recommend your signature on the attached letter to General Philpott.

/s/ John W. Coffey
John W. Coffey
Deputy Director
for Support

Attachment

STAT

Originator:A-DTR (14 Mar 72)

Rewritten: DD/S/PS [] bbt (17 Mar 72)

Rewritten: DD/S/JWC:llc (17 Mar 72)

Distribution:

- O - Addressee w/att
- 1 - ER w/att
- ✓ 1 - DD/S Subject w/att
- 1 - DD/S Chrono
- 1 - PS Chrono
- 2 - DTR

DD/S 72:1054 - Memo for Lt. Gen. J. M. Philpott, Dep. Dir, DIA frm
ExDir-Compt subj: Information Science Center dtd 24 MAR 1972

22/3 72-1054

24 MAR 1972

Lieutenant General J. M. Philpott, USAF
Deputy Director, Defense Intelligence Agency
The Pentagon
Washington, D. C. 20301

Dear General Philpott:

STAT

This letter responds to your memorandum of 3 February to the Chairman, United States Intelligence Board which stated that DIA could not continue full financial and personnel support to the Information Science Center after 30 June 1972. CIA does desire to take advantage of the statement in your memorandum amplified in your conversations with [redacted] indicating that space (buildings T-4 and T-42), utilities, computer support (access to DIAOL System, use of existing terminals including associated cryptographic devices, modems, and maintenance), guard and chaf services, building maintenance and necessary furnishings would continue to be available for an on-going training effort in Information Science. We would like to conduct the various courses pending determination of longer range requirements and a more permanent solution.

Preliminary contact has been made with Captain Furnas and unless you desire otherwise we propose to begin immediately the further discussions necessary to establish this interim CIA-managed training capability.

Sincerely,

ILLEGIB

[redacted]
15/
E. Colby
Director-Comptroller

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Approved For Release 2003/04/29 : CIA-RDP84-00780R005000010002-6

DD/S 72-1053

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Information Science Center

1. The attached memorandum to the Director, Defense Intelligence Agency has been prepared following your instructions on 14 February 1972 that the Agency take over the operation of the Information Science Center.

2. Current indications are that NSA will furnish one faculty member and that DIA will carry one faculty member until next fall when he retires; and if not we can pick him up as a contract employee. We now have two DD/S&T employees assigned to the Center as instructors. The Acting DD/S&T has agreed to let them remain as now assigned. The Office of Training is providing a case officer who will set up the school and direct it during its formative stages. Until permanent arrangements can be made I will provide two clerical employees from within the Support Directorate's present contract ceiling. This arrangement should permit us to get started immediately with seven personnel against an established total requirement of eight.

3. We will need no additional FY 72 funds and I project a maximum FY 73 requirement of \$100,000 - \$200,000.

4. We expect to continue the existing two basic courses after revision for benefit of the Agency and a few members of the Intelligence Community. Development of a new course concerned with Indications and Warnings should start soon after our takeover of the facilities. Following this we will examine internal CIA requirements looking toward development of a CIA training capability in FY 74 on CIA property for Agency students and possibly for a few other Intelligence Community students.

5. DIA will continue to provide the required physical facilities including space, operating equipment, and security and maintenance services. DIA is expected to bear the indirect support costs of approximately \$54,000 during FY 73.

6. I recommend your signature on the attached letter to General Bennett.

John W. Coffey
Deputy Director



CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D. C. 20505

OFFICE OF THE DIRECTOR

Lieutenant General Donald V. Bennett, USA
Director, Defense Intelligence Agency (DIA)
The Pentagon
Washington, D. C. 20301

Dear General Bennett:

STAT

General Philpott's memorandum of 3 February 1972 to the Chairman, United States Intelligence Board, stated that the Defense Intelligence Agency would be unable to continue full financial support to the Information Science Center (ISC) beyond 30 June 1972, but expressed a willingness to continue active support. In a telephonic conversation on 14 February 1972 General Philpott interpreted this offer [redacted] to include use of the present buildings (T-4 and T-42), provision of utilities (heat, light, water, telephones), continued computer support (access to DIAOL System, use of existing terminals including associated cryptographic devices, modems, and maintenance), guard and char force services, building maintenance and necessary furnishings.

The Central Intelligence Agency believes that the continuation of the ISC is important and desires to accept the DIA offer. Sufficient support will be provided to conduct on behalf of CIA and the Intelligence Community the two extant courses and to develop the third, "Information Science in Support of Indications and Warning." It is essential that lesson plans, lecture outlines, and all other training materials associated with the ISC courses remain intact through the transfer from DIA to CIA.

We are prepared to begin immediately the discussions necessary to effect the transfer of the management of the ISC to CIA. We have been in touch with Captain Furnas, and we can work out other details with him within the framework of the above understandings unless you desire otherwise. This is an interim solution to the problem while we determine our joint long-range requirements.

Sincerely,

W. E. Colby
Executive Director-Comptroller

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Approved For Release 2003/04/29 : CIA-RDP84-00780R005000010002-6

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Approved For Release 2003/04/29 : CIA-RDP84-00780R005000010002-6

D: 72-1053

14 March 1972

MEMORANDUM FOR: Executive Director-Comptroller

THROUGH : Deputy Director for Support

SUBJECT : Information Science Center


1. Following your instructions on 14 February 1972 that the Agency take over the operation of the Information Science Center (ISC), we have investigated the implications of this enterprise. It is now apparent that we cannot with certainty count on instructor personnel from other USIB users of this facility. It is likewise clear that our status as "operators" of the facilities in buildings T-4 and T-42 will be as "guests," and that we will have to coordinate our uses of the terminals and access to the DIA On Line System (DIAOLS) with the interests of Captain Furnas, the Commandant of the DIS. However, guidelines from DIA to DIS on our "right of access" to DIAOLS and to the other essential facilities may preclude misunderstandings of our entitlements at the DIS level.

2. We have found it virtually impossible to attach a precise cost to our management of the program, thus we have probably exaggerated our needs by estimating as high as \$200 K.

3. Despite apparent interests of Captain Furnas to use both the buildings and terminals for DIS programs, we believe that he is sufficiently flexible and of enough good will to permit our running the two revised courses and the development of the third without undue interference.

4. It is our view that there will be few, if any, Army personnel in the program as students. How many the other USIB members might send to these courses is hard to say but the numbers may not be as large as has been the case in the past year.

5. Attached are a Summary Information Sheet for your information and a proposed memorandum to General Bennett on the Information Science Center.


Acting Director of Training

STAT

Summary Sheet
Information Science Center Proposal

Assumption of responsibility by the Director of Training for the Information Science Center (ISC) envisages the following:

I. Program

- A. Continuation of two basic courses, after revision, for the benefit of CIA and the Intelligence Community.
- B. Development of a new course concerned with Indications and Warnings.
- C. Study of internal CIA requirements looking toward development of CIA internal training capability in FY 74.

II. Staffing

- A. Staff of eight to consist of Director, Administrative Assistant, four Instructors and two Training Assistants.
- B. Residual personnel assets consist of two CIA assigned instructors.
- C. Balance of staff to be developed by rotational assignment from within CIA, from other members of the Intelligence Community (salaries to be paid by parent organizations in both cases), or by contract personnel. It is possible that NSA may contribute one instructor to this staff, thus reducing the CIA commitment.

III. Facilities and Services

- A. DIA/DIS would continue to provide required physical facilities, including space, operating equipment and security and maintenance services as at present.

IV. Funding

- A. Operating funds, estimated at \$200 K to be provided by CIA for FY 73.
- B. Indirect support costs of approximately \$54 K to be borne by DIA/DIS for FY 73. These costs relate to the items noted in III, A, above.

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00/5 72-1030

15 MAR 1972

MEMORANDUM FOR: Deputy Director for Support

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ATTENTION

:

[REDACTED]

SUBJECT

:

Information Science Center (ISC)

Attached is a statement prepared

[REDACTED]

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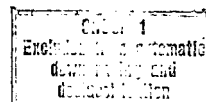
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[REDACTED] the two CIA members of the ISC professional staff, concerning the computer equipment and computer programs associated with the ISC programs and their view of the feasibility of transferring the ISC program to a CIA program coordinated on Agency premises and utilizing Agency equipment.

[REDACTED]

25X1

Acting Director of Training



15 March 1972

STAT

MEMORANDUM FOR:

SUBJECT : Information Science Center

1. The ISC courses are user oriented. They teach skills in the application and use of a variety of information science methods, and they rely heavily on intelligence related exercises as the major teaching method. These exercises are built around the capabilities of the DIAOLS systems. The DIAOLS system provides the following capabilities and components for these courses:

- Two GE 635 computers
- GECOS III Operating system
- BASIC user language
- ISS - Intelligence Support System - the basic
DIA computer intelligence files, on-line
- 7 Teletype terminals, punch paper tape capability
 - 1 Raytheon Cathode Ray-tube terminal
 - 1 CIRCOL terminal and microfilm files and readers
 - 1 Inktronic high speed printer
- Modems and crypto
- GE/DIAOLS library of special application programs
and routines (linear programming, statistics, etc.)
- Special exercises which have been programmed and
installed
- 5500 ft² vault, secure for SI/TK and TEMPEST
- System maintenance and up-date

2. These facilities or the equivalent are essential for teaching skills in the application of systems methods to intelligence work. The development of equivalent capabilities would involve the following:

- Installing BASIC language capability on a CIA computer
- Converting all of the existing ISC exercise programs
from GE BASIC to IBM BASIC (which are similar but
different)
- Testing and debugging the software

- Installing DIAOLS ISS files on CIA computers
(This would approximately require an IBM 360-67 size computer, but not its exclusive use)
- Converting and installing the special BASIC library and exercise routines on a CIA computer
- Installation of nine terminals with data links, crypto and modems
- Security provisions for SI/TK and TEMPEST
- An additional 11,000 ft² of classroom, office and workroom space (16,000 ft² total)

3. The present CIA computer, software and file configurations would not provide the capabilities needed, in the forms required, without the above modifications. This effort would be equivalent in magnitude to the development of a major new system or to the duplication of most of the existing DIAOLS system. It would require more than a year, cost over half a million dollars, and probably require more than a dozen people.



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14 March 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Information Science Center - Meeting Between

25X1

[redacted] NIPE Staff,
and the Undersigned

25X1

1. At the suggestion of [redacted] the undersigned met with [redacted] for the purpose of coordinating the attached draft Summary Information Sheet and a proposed memorandum to General Bennett on the subject of the Information Science Center.

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2. [redacted] said that the two papers were completely acceptable to him with the following comments:

A. He felt that a reference to a possible NSA contribution of an Instructor to the staff should be noted in the Summary Information Sheet. (This has now been included in a revised version.)

B. He recommended either that the memorandum from Mr. Colby be addressed to General Philpott rather than General Bennett or that the DCI sign the memo to General Bennett. However, he would defer to Mr. Colby's judgment on this matter. (I assured him I would convey his views to [redacted] Mr. Coffey.

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☐ UNCLASSIFIED

☐ INTERNAL USE ONLY

☐ CONFIDENTIAL

☐ SECRET

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Information Science Center

FROM:

Acting Director of Training

EXTENSION

NO.

DTR-7249

DATE

30 APR 1977

STAT

TO: (Officer designation, room number, and building)

DATE

RECEIVED

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OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. Deputy Director for Support

(Reference DTR 7250)

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☐ UNCLASSIFIED

DTR-7249

DIS 72-0964

09 MAR 1972

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Information Science Center

1. I am not certain of the intent of [] sentence - but it may have an adverse effect on our working out a suitable modus vivendi if we are left to negotiate the Agency position with Captain Furnas. What I am saying is that the higher echelon of Bennett-Philpott, etc. should not be allowed to walk away from this - and should make it perfectly clear to Captain Furnas that he is to provide the facilities we need and to do whatever is necessary to help us succeed. What I wish to avoid is unnecessary bickering and arguing with Captain Furnas over each foot of office space, classroom use, the terminals and a proper allocation of time for scheduling the course. It may be that I read too much into the significance of [] sentence - but I foresee enough trouble without this and do not want it compounded by absolving this higher echelon from its responsibility for a clear cut understanding between us and the Commandant of the DIS.

STAT

STAT

2. If you agree with this - we will need either:

- a. A new letter along the lines of this one but asking too that General Bennett issue clear cut instructions to Captain Furnas, or
- b. Your satisfaction that General Bennett will get this message - from [] in order to assure no misunderstanding by Captain Furnas as to our needs.

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Approved For Release 2003/04/29 : CIA-RDP84-00780R005000010002-6

7 March 1972

MEMORANDUM FOR THE RECORD

SUBJECT: DDS&T Training Course Announcement

1. Our office recently received an invitation to provide nominees for a new 5-day introductory course entitled Systems Analysis, Operations Research, and Automation in the Control of Large Systems, announced by DDS&T 649-72, 2 March 1972. In light of the experience that the Education and Training Subcommittee of the IHC has had in counseling the development and presentation of similar training at the Information Science Center (ISC), it seems appropriate to enter a comment for the record.

2. A review of the course description is very enlightening. For example, "Those who attend the course will gain a further understanding of the general methodology and potential of systems analysis, operations research, and automation."; "This will include familiarization in techniques such as queuing theory, linear programming, simulation and decision theory."; "The application of these techniques to problem solving will be stressed." and; "Registrants should have some experience in engineering, science, or management, and familiarity with probability and statistics would be helpful but it is not essential."

3. The announcement goes on to say that this 5-day orientation course will be taught by a "faculty contracted outside of the Agency." The implication is that though CIA feels that such a course is necessary for its career officers, it doesn't have the in-house personnel resources to offer such a course.

STAT 4. The quotations offered above from this announcement, though out of context, are poignantly familiar to those who have watched the waning, waxing, and waning of the so-called "Functions course" offered at the Information Science Center under the auspices of the USIB/IHC. One of the severe criticisms of the Functions course was the demand for mathematical comprehension on the part of the attendees. The producers of the Functions course were also roundly criticized for offering a 12 to 14 weeks course, but at least [] and his fellow professors recognized the impossibility of providing any grasp at all of such a difficult topic in a very short course.

5. If CIA is primarily interested in offering an orientation to operations research language and techniques then I would suggest that they contact the Civil Service Commission which has, in years past, offered a rather good course on the subject. If their intention, on the other hand, is to duplicate the kind of skills training given at the ISC, it cannot possibly be done in a 5-day orientation course.

[] STAT

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6 March 1972

MEMORANDUM FOR: DS-1

FROM : Defense Intelligence School

SUBJECT : Cancellation of Information Science
Courses for Fiscal Year 1973

1. REF: Defense Intelligence School letter, Subject:
Utilization of Defense Intelligence School Courses
in FY 73, 4 January 1972.
2. Due to personnel and budgetary reductions which
included the closing of the Information Science
Center portion of the Defense Intelligence School,
the following courses originally planned and
scheduled for presentation will not be offered
in Fiscal Year 1973 by the School:
 - a. Functions Course
Class 173, 5 March-25 May 1973
 - b. Survey Course
Class 173, 11-29 September 1972
Class 273, 8-26 January 1973
Class 373, 7-25 May 1973
 - c. Information Science for Reserve Intelligence
Officers
Class 173, 7-18 August 1972
Class 273, 4-15 June 1973
 - d. Indications & Warning Course
Class 173, 2 October-3 November 1972
Class 273, 15 January-16 February 1973
 - e. The Basic (DIAOLS) Course
Class 173, 6-8 September 1972
Class 273, 8-10 January 1973
Class 373, 18-20 June 1973

SIGNED
W. G. FURNAS
USN, COMMANDANT

Next 5 Page(s) In Document Exempt

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Information Science Center

FROM:

Acting Director of Training

EXTENSION

NO.

DTR-7224

DATE

25X1

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1. Deputy Director for Support

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72-0898

15 MAR 1972

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Information Science Center

1. I recommend that CIA undertake the direction, staffing, funding, and operation of the Information Science Center for Fiscal Year 1973, with the understanding that DIA will provide the assistance described in Paragraph 5 below.

2. Objectives. CIA operation of the ISC will achieve the following highly desirable objectives:

- A. Continuation of the existing courses, "Survey of Intelligence Information Systems" and "Information Science in Support of Intelligence Functions", for the benefit of the Intelligence Community.
- B. Development and presentation of the planned course, "Information Science in Support of Indications and Warning", which is potentially of particular interest to CIA.
- C. Study of the nature and scope of specific internal CIA requirements for training in Information Science and its applications, and the development, if indicated, of an internal capacity to satisfy such requirements beginning in FY 1974.

3. Direction. Responsibility for the direction and operation of the ISC in FY 1973 will be assigned to the Director of Training, CIA.

SECRET

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4. Staffing. The level of effort envisaged for FY 1973 will require six professionals and two clericals. This staff will be provided by CIA.

- A. The staff of the ISC will consist of a Director, an Administrative Assistant, four instructors, and two training assistants (clerical).
- B. Slots for this staff must be made available to OTR for FY 1973.
- C. At present, CIA has two instructors assigned to the ISC. These individuals will be placed on rotational assignment to OTR and will continue to be paid by their parent component (DDS&T).
- D. The required additional staff will consist of four professionals and two clericals.
- E. Agency staff personnel selected to man the ISC will be placed on rotational assignment to OTR and their salaries will be paid by their parent component.
- F. Contract personnel required to fill the staffing complement will be hired by OTR and paid from operating funds (see Paragraph 6A).

5. Facilities and Services. Operation of the ISC in FY 1973 will require that present physical facilities and equipment used by the ISC remain available, and that the service arrangements relating to security and maintenance of such facilities and equipment be continued.

- A. These facilities and services are now provided by DIA/DIS at an estimated indirect cost of \$54,000 per year.
- B. [] has assured us that paragraph 3 of General Philpott's memorandum of 3 February 1972 to the Chairman, USIB, means that DIA/DIS will continue to provide the required facilities and services.

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- C. The Commandant, DIS, who plans to occupy ISC space for DIS purposes after 31 March 1972, should be informed as far in advance of that date as feasible that CIA intends to operate the ISC in FY 1973 and will require the existing physical facilities, equipment, and service arrangements.

6. Funds. Operating funds for FY 1973 will be provided and administered by CIA.

- A. The cost of operating the ISC in FY 1973, including funds to pay contract personnel, is estimated at \$200,000.

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- B. has indicated that these funds can be made available to the Deputy Director for Support.

Acting Director of Training

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WASHINGTON

February 3, 1972

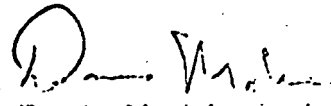
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Dear General Bennett:

On the occasion of a talk before one of the classes of the Information Sciences Center of the Defense Intelligence School I learned that the Center is due to be phased out for budgetary reasons. With a knowledge, but obviously not thorough understanding, of your fiscal pressures, I would like to fearlessly interject my personal comments.

During my tenure in this job I have come to realize that one of the more difficult problems facing the community is the exchange of information and ideas. A second problem which concerns me even more is the exposure (indoctrination?) of analysts and managers to the rapidly evolving world of information handling technologies. The Center certainly has done a great deal towards solving these problems. I would hope that the fate of the Center is not sealed and that the gains made to date are not irretrievably lost.

Sincerely,


David Y. McManis
Director
Situation Room

Lt. General Donald V. Bennett
Director
Defense Intelligence Agency
The Pentagon

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